Körber Supply Chain **Master Class Series**

Today's Class:

Getting your ROI in an Enterprise or SMB WMS Implementation





Speakers





Thomas Goldsby Professor James A. Haslam, II Chair of Logistics The University of Tennessee Knoxville



Jackson Bilbrey Vice President of Professional Services Körber Supply Chain

Supply Chain Master Class: Warehouse Technology Excellence



Why are we here? What are we trying to accomplish?

Class Schedule:

- July 14: 10 Critical Capabilities of a WMS
- July 16: WMS in the Cloud
- July 21: Getting your ROI in an Enterprise or SMB WMS Implementation
- July 23: From production to last mile delivery: WMS as the integration point
- July 28: From a Manual to a Fully Automated Warehouse

Master Class Series - On-Demand

- Addressing Labor Challenges
- Cold Storage Trends

Housekeeping



- \circ $\,$ All phone lines are muted $\,$
- Recording of today's class and slides will be emailed to you within 48 hours

Questions:

- Ask questions during today's class in the GoToWebinar Questions window
- Questions will be addressed at the end of today's class or we will follow up with questions via email after class

Handout: Holistic supply chain: An end-to-end provider is essential

Poll Question: How well have previous implementations matched your expectations?

Why Projects Fail

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- Poor Project Definition and Plan
- Poor Project Management Discipline
- Lack of Executive Level Support
- No Linkage to Business Strategy
- Lack of training across the organization
- Insufficient Resources or Budget



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Internal Alignment

Internal Handoff Call

- Why did we purchase a WMS?
- What drove us to select the purchased solution?
- What criteria and ROI scenarios where used in the selection process?

Definition of Success

- What is important to your executive team?
- What is important to your operations team?
- What is important to your customers?

Points of Consideration

- Time requirements
- Seasonality and calendar constraints
- 3rd Party Integrations (i.e. Automation, Host System, EDI)



Solution Definition



- Internal Team
 - Executive Sponsor, Project Lead, Technical Lead, Subject Matter Experts
- External Team
 - Executive Sponsor, Project Manager / Technical Lead, Implementation Consultant(s)

Solution Understanding and Fit

- Deliverables that clearly outline how the WMS will operate once implemented
- Verify the internal team has a solid understanding of the deliverables and how they apply to your business
- Verify the deliverables address your stakeholders definitions of success
- Are there clear definitions of done



Project Cadence





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User Acceptance Testing and Training



User Acceptance Testing

- Have a plan defined before start testing
- Plan on multiple levels of test
 - o Perfect path testing
 - $\circ~$ Real world testing
 - $\circ~$ End to End testing

Training

- Super user
- End user
- Exception management
- Administrative

Project go-live

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Review of company readiness

- Review testing plan
- Review training plan
- Measure the effectiveness of your training

Operational readiness tests

- Plan to perform multiple
- Designed to measure
 - System readiness at volume
 - Team readiness at volume

Continuous improvement

• Review 30, 60, 90 days post go live

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Questions & Discussion



Next Supply Chain Master Class

Class

Series





From production to last mile delivery:

WMS as the integration point

With technology resources becoming ever more intertwined system integration and communication has become a critical factor in the success of warehouse operations. Technology can enable holistic supply chain information sharing to gain efficiencies and grow your business. Join Jon Kuerschner on Thursday, July 23 to learn how a successful WMS integration can serve as a connection point for transparency across your supply chain from production to last mile delivery.

Contributor:

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